

#### Boxcar 101 PX 211 PX 211

CHT CAR

GB

THIS CAR EXCESS HEIGHT **RX** 175

### Agenda



- Overview of the Boxcar
- Boxcar Fleet Size and Commodities
- Future Developments in Boxcars
- National Pooling
- The Short Line Dilemma
- Boxcar Improvements

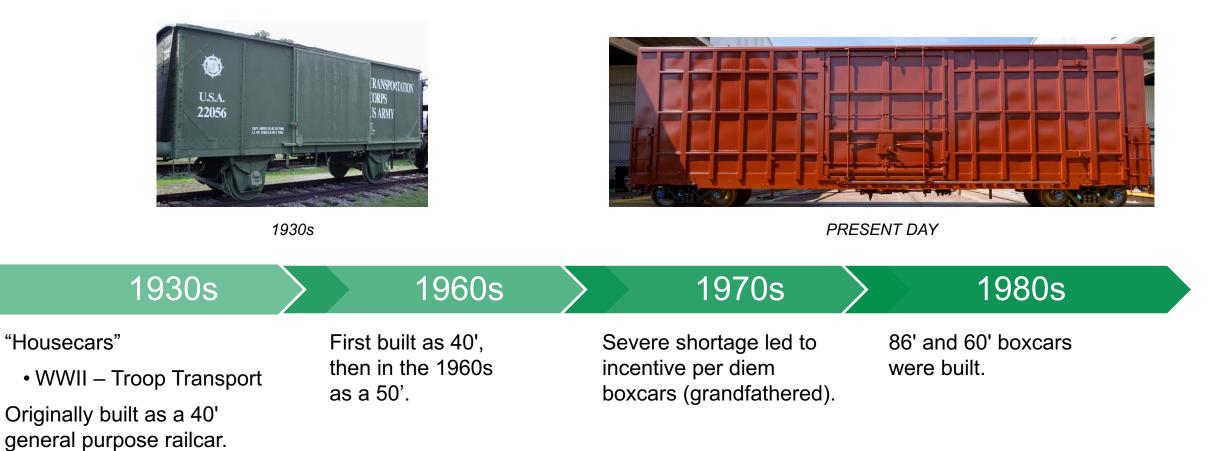


# Boxcars – Why Did They Make It So Hard? GREENBRIER



### History of the Boxcar







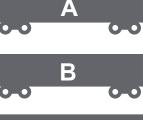
<b>UNDERFRAME</b> Rigid Cushion	EQUIPPED BOXCARS Insulated Bulkhead Refrigerated		<b>ADD-ONS</b> Wall & Floor Anchors Wall & Floor Tracks		<b>PLATE</b> B
DOOR TYPE Single Double Door Slide Plug	CAR GRADE A B C F K	LENG 40' 50' 52' 60' 86'		<b>TONNAGE</b> 70-ton 100-ton 110-ton	C E F G

### **Grade & Plate Size**



Grade and plate size differences affect what can be loaded.

#### **Boxcar Grade**



'Cadillac'

Finished paper capable; best shape in the fleet.

#### 'Pontiac'

Brown paper, pulp board, scrap paper, canned goods; in decent shape



'Ford'

Used for bricks, zinc, cement, fertilizer, etc.; in the worst shape of revenue cars



#### 'Datsun'

Used for cotton seed, carcasses, etc.; not considered revenue-worthy

#### **Attributes limit product loading**

- Car grade determines the type of product that can be loaded
- Specific roof height and edges are more desirable
- Customers need certain car attributes to ship their products

<b>Plate Size</b>

- C ~ 13'9"
- E ~ 15'9"



### **Dissimilar Boxcars Carried Similar Commodities**



- 1. 50' RBL Box (102): Canned goods, alcohol, flour
- 2. 60' RBL Box (103): Alcohol, canned goods, refrigerated product
- 3. 50' RUF Box (104): Pulp board & wood pulp, scrap paper, alcohol
- 4. 50' CUF Box (105): Pulp board, printing paper, wood pulp, alcohol
- 5. 60' Merch Box (107): Appliances, panel products, newsprint
- 6. 60' Auto Box (106): Auto parts
- 7. 86' Auto Box (108): Auto parts
- 8. Refrigerated boxcar (109): Tropicana

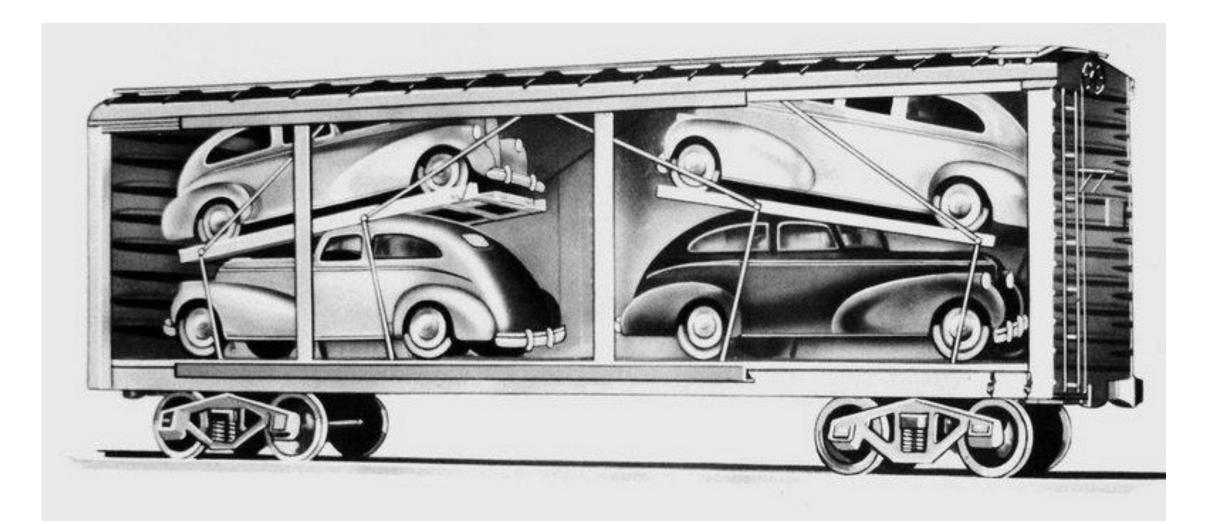
#### The complexity of boxcars poses challenges for shippers.

Length (FT.)	Door Type	Door Length (FT.)	Grade	Under Frame
50 60 80	Single Double Slider Plug	8 10 12 16	A B C	RUF CUF

RUF: Rigid Under Frame | CUF: Cushioned Under Frame

### Fleet Size and Commodities Handled





### **North American Railcar Fleet\***

(Counts at Year End/YTD, shown in thousands)



#### 1.800 1,658 1,642 1,633 1,639 1,650 1,612 1,608 1,555 1,600 1,514 1,500 1,481 1,483 1.400 1,200 1,000 2021F Box Car Covered Hopper Open-Top Hopper Gondola Flat Car Tank Car

#### **Total Railcar Fleet**

\*Active Equipment Registered in UMLER

^Double-Stack counts shown in Platforms

### Railcar Fleet\* Average Age

- THE GREENBRIER COMPANIES
- Relatively steady since 2009 (implementation of the new UMLER).
- 2020 average age: 19.6 year.
  - Average boxcar age: 28.6 years.
- Stability indicates that new railcars are added to the fleet at roughly the same rate that others exit.
- Increased Life Service (ILS): extending the life of a railcar from 50–65 years; always an option for railcars and has been used in many other fleets.





Boxcars handle a wide variety of products (e.g., paper, tissue, container board) and excel in pooling due to their versatility.

- 108,881 Active Boxcars
  - High-cube (Plate F, 286k GRL\*): 42,486 on 91% utilization
  - Standard-cube (Plate C, <286k GRL\*): 56,770 on 89% utilization
  - Refrigerated boxcar: 9,625 on 74% utilization
- North American Boxcar Pools:
  - 50' 70-ton
  - 50' 100-ton Plate F
  - 60' 100-ton Plate F

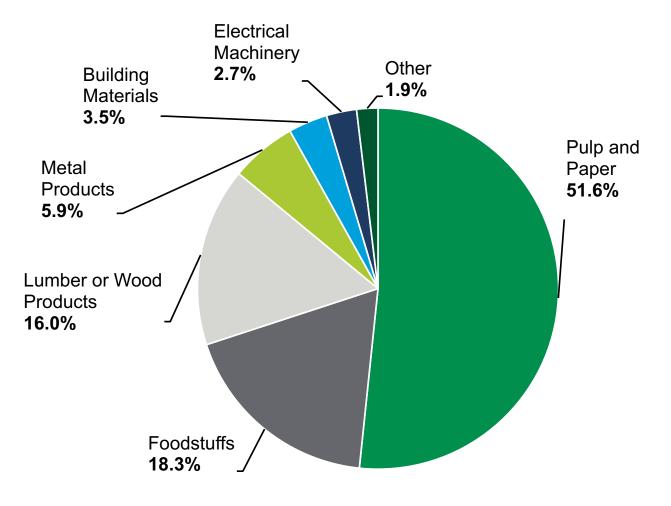
#### ABOX/RBOX Pool

• 50' 70-ton pool only available to TTX Member Roads

### **Boxcar Loads by Commodity\***

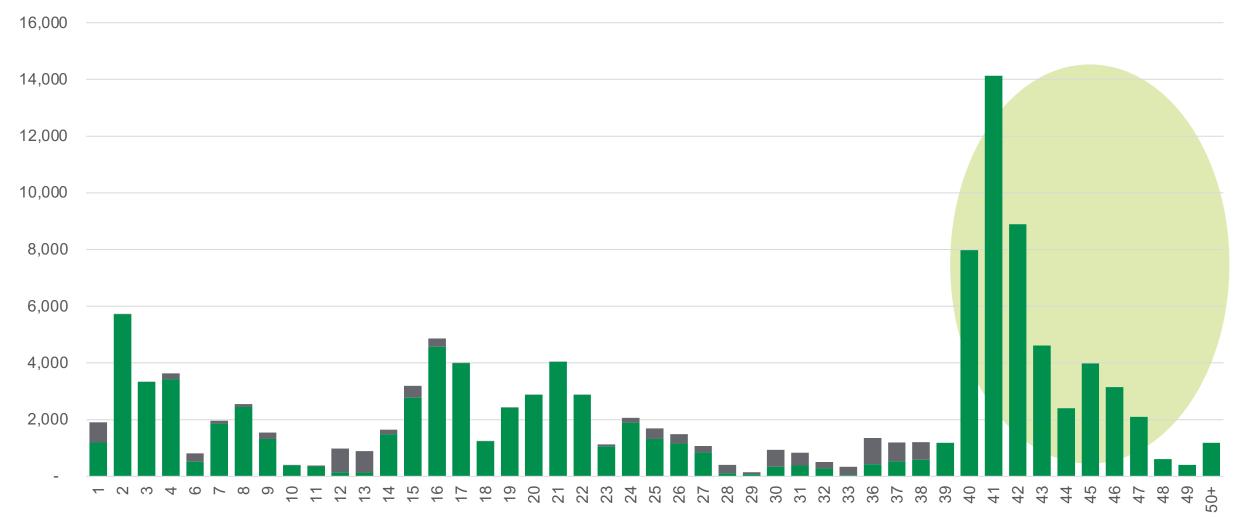






\*As of 2018

### Fleet Age Demographics – The Cliff



■Boxcar ■Reefer

THE

### **Boxcar Fleet Age Demographics – The Cliff**

Where are the largest concentrations of boxcars that will fallout?

- **RBOX/ABOX:** Owned by TTX for use by their member roads; most are in storage.
- North American Boxcar Pool: Used by the Class Is and scheduled to be replaced by higher capacity boxcars.
- Short lines: The mainstay boxcar is the 50' 70-ton boxcar.
  - This is the biggest area of concern.



GKEENE

### **Boxcar Fleet Age Demographics**



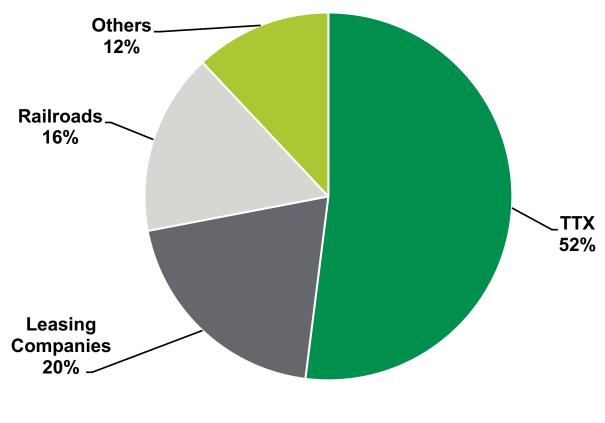
- Fallout will be high over the next decade.
  - Average age: 28.6 years.
  - Assuming all make it to their statutory retirement age, fallout will peak in 2029.
  - 2030 and 2028 will have the next highest fallouts, respectively.
  - No Anticipated ILS (Increased Life Service) on existing boxcars.
- Boxcar additions have been significant.
  - 16,939 added to the N.A. fleet in the last 5 years.
  - All new-build boxcars are high-capacity, with a GRL of 286k.
- Additional capacity will be needed to offset the anticipated fallout.



### 21,000 Boxcars Built\*



#### SHARE OF BOXCAR BUILDS



100% = 21,124 per UMLER "Weighing Date"



\*Since 2014

### **Future Boxcars Types**





### **Future Fleet: 50' Plate F Boxcar**





#### **FBOX**

#### 50'-6" 100-Ton Single Plug Door Boxcar

- **Application:** Commodity
- **Description:** 17'-0" high single-door boxcar with a capacity of 6.264 cubic feet and a load limit of 215,000 lbs.
- **Details:** Plate F, XM, 100-ton trucks available with either 10' or 12' single plug doors.

### **Future Fleet: 60' Plate F Boxcar**





#### TBOX

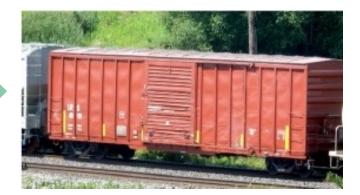
#### 60'-9" 100-Ton Double Plug Door Boxcar

- **Application:** Commodity
- **Description:** 17'-0" high double-door boxcar with a capacity of 7,550 cubic feet and a load limit of 206,000 lbs.
- **Details:** Plate F, XM, 100-ton trucks double 8' plug doors.

### **Boxcar Pooling Exercise**



#### 10 70-ton | Plate C Boxcars



Moving to Plate F Boxcar





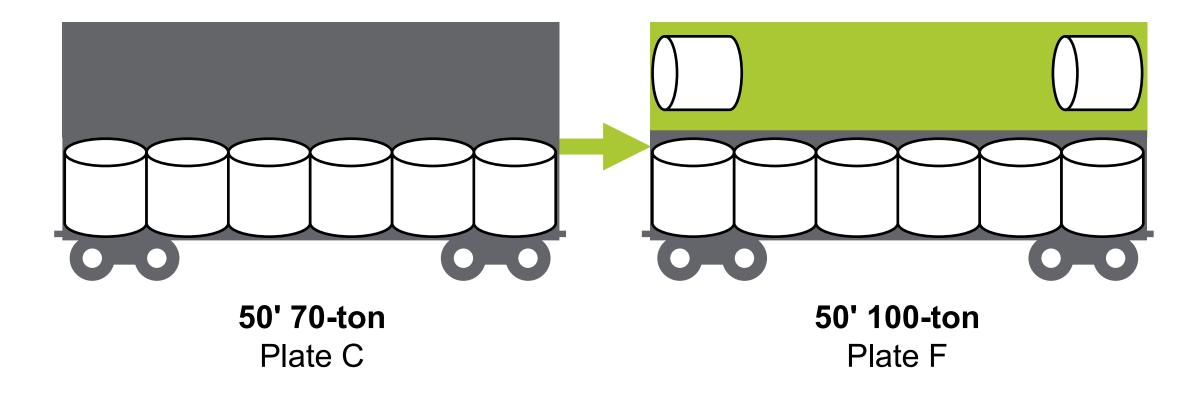
**30%** MORE PRODUCTIVE

#### 7000 Tons Per Day





### **Maximizing the Additional Capacity**





Boxcars						
70-ton	3 to 1	22.75 tons				
100-ton	4 to 1	22.75 10115				
Jumbo						
100-ton	3.5 to 1					
110-ton	4 to 1	28.5 tons				
Coal						
100-ton	3.5 to 1	25 tons				
WV 100-ton	3 to 1	30 tons				
110-ton	4 to 1	25 tons				
WV 110-ton	3.6 to 1	30 tons				

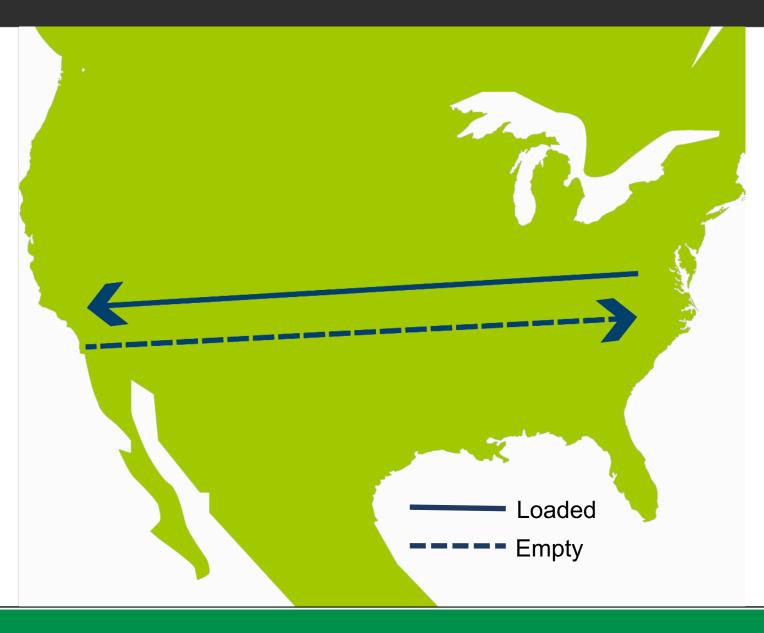
### **National Pooling**





### **How Boxcar Pooling Works**





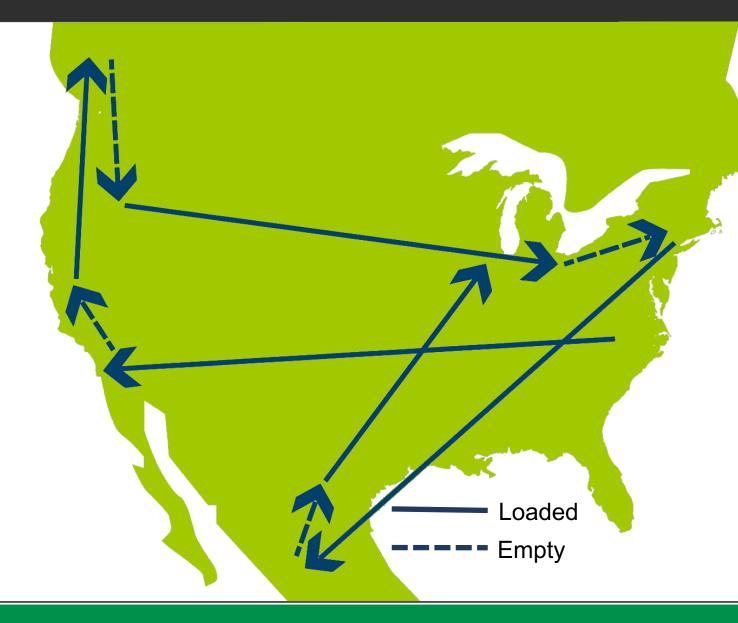


#### **Standard Railcar Flow**

- Newsprint to Los Angeles
- Empty return

### **How Boxcar Pooling Works**







#### **Potential National Boxcar Flow**

- Newsprint to Los Angeles
- Canned tomatoes to Vancouver
- Plywood to Ohio
- Scrap paper to Mexico
- Beer to Chicago

### **How Boxcar Pooling Works**



#### **How It Works**

- Allocation is based on the number of boxcars each RR puts in the pool.
- Maximum limit of boxcars is equal to the number of originated loads per month.
- Boxcars online determines if RR is above or below allocation.
- Goal: Decrease DPL and reduce empty miles.

#### **Benefits**

- Reduces empty car time and miles.
- Decreases empty car costs.
- Reduces combined industry car need.
- Decreases car capital outlay.



### Three North American Boxcar Pools (NABP)

- Plate C pool was initiated by the railroads in 2003
  - Boxcars had high DPLs driven by long distance moves.
- Two new pools incorporated in June 2010
  - 50' Plate F
  - 60' Plate F
- 9 participating railroads
  - UP, BNSF, CN, CP, CSX, NS, KCS, KCSM, Ferromex.
- All Grade A boxcars and commodities.

**50', Plate C (70–100-ton)** 8,227 boxcars total Rigid or Cushion Slide or Plug Door

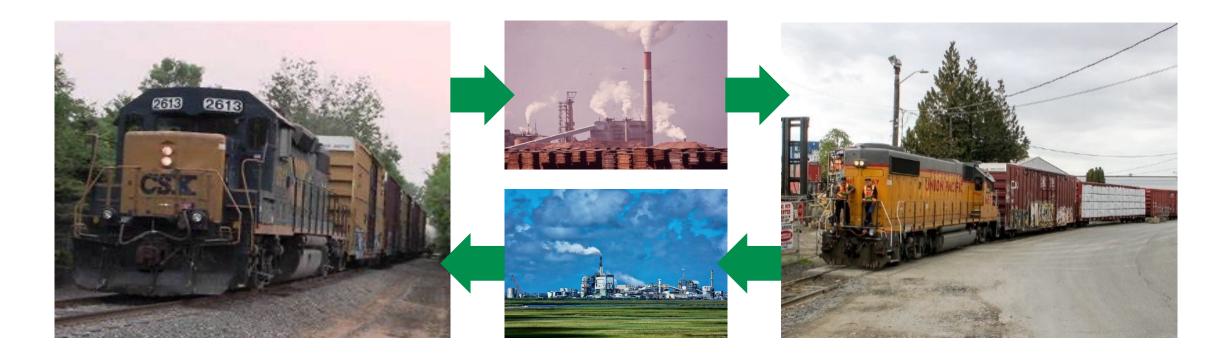
**50', Plate F (100-ton)** 3,005 boxcars total Cushion Single Plug Door

60', Plate F (100-ton) 5,720 boxcars total Cushion Double Plug Door



### The Boxcar Pooling Model (NABP)





Moving to a National Pool is 40% MORE PRODUCTIVE

- Increased asset utilization
- Less empty miles
- Smaller fleet size

### The Short Line Model for Boxcars: It's a Problem! GREENBR

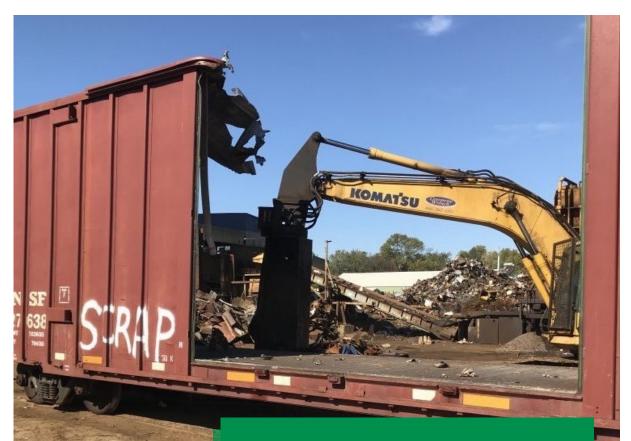


- All boxcars are assigned to specific short lines (i.e., FCRD, SMW).
- Free to the Short Line or Load Incentive.
- Customers experience high order fulfillment rates and minimal or no demurrage charges.

### Summary



- All Class I railroads have started their boxcar replacement.
- Two boxcar types instead of many (standardization):
  - 50' Plate F 100-ton single door
  - 60' Plate F 100-ton double door
- Fleet efficiencies will be gained through:
  - Moving to a higher cubic capacity/ tonnage railcar
  - Moving to national pooling
- Fleet replacement will be 50–70% of current numbers.



## Replacement needs to start soon!